## HEALTH & DENTAL PLANS RANKED BY NUMBER OF MEMBERS IN THE REGION

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	ORGANIZATION	CEO		HOSPITALS	SERVICES
1	BLUE CROSS BLUE SHIELD OF MASS. / HMO BLUE 401 Park Dr., Boston, MA 02215 (617) 246-5000; www.bluecrossma.com	Andrew Dreyfus	2.1 million in Massachusetts	24,834 74	HMP/POS; PPO/indemnity; senior products/Medicare; long- and short-term disability; term and dependent life; international health coverage; workers' compensation; critical illness, accident, and vision coverage
2	<b>DELTA DENTAL OF MASSACHUSETTS</b> 465 Medford St., Boston, MA 02129 (617) 886-1000; www.deltadentalma.com	Dennis Leonard	More than 2 million in Massachusetts	96% of all dental locations in Massachusetts	Three dentist networks offering a multitude of dental plans; dual-option dental programs
3	HARVARD PILGRIM HEALTH CARE 93 Worcester St., Wellesley, MA 02481 (888) 888-4742; www.harvardpilgrim.org	N/A	1.3 million in New England	28,000 135	HMO, PPO, point-of-service plans; high-deductible plans; fitness reimbursement; eyewear program
4	TUFTS HEALTH PLAN 1441 Main St., Springfield, MA 01103 (413) 746-8200; www.tuftshealthplan.com	Thomas Croswell	1,165,000 in Massachusetts, Connecticut, Rhode Island, and New Hampshire	25,000 90	HMO, point-of-service, and PPO plans
5	CIGNA 900 Cottage Grove Road, Bloomfield, CT 06002 (860) 226-6000; www.cigna.com	David Cordani	700,000 in New England	59,700 194	Integrated suite of medical, dental, behavioral-health, pharmacy, and vision-care benefits, as well as group life, accident, and disability insurance
6	BLUE CROSS BLUE SHIELD OF MASS. / DENTAL BLUE 401 Park Dr., Boston, MA 02215 (617) 246-5000; www.bluecrossma.com	Andrew Dreyfus	600,000 in Massachusetts	5,019 dentists	Dental Blue PPO provides access to more than 90% of the providers in Massachusetts, New Hampshire, and Rhode Island through the Dental Blue traditional indemnity network; plan offers access to a network of nearly 200,000 provider locations nationwide
7	CONNECTICARE 175 Scott Swamp Road, Farmington, CT 06034 (860) 674-5700; www.connecticare.com	Eric Galvin	240,000 in Western Mass., Connecticut, and New York	22,000 126	Open-access HMOs and HMO Personal Care plan on a fully insured and self-funded basis; point-of-service options; work-site wellness and disease-management programs
7	FALLON HEALTH 10 Chestnut St., Worcester, MA 01608 (508) 799-2100; www.fchp.org	Richard Burke	240,000 in Massachusetts	17,000 57	HMO; PPO; dental club; health-club reimbursement; \$0 co-pay on annual checkups; 24/7 Nurseline; worksite wellness; Fallon Senior Plan
9	<b>AETNA</b> 151 Farmington Ave., Hartford, CT 06156 (860) 273-0123; www.aetna.com	Mark Bertolini	More than 200,000 in Massachusetts	691,109 nationally 5,708 nationally	Medical, pharmacy, and dental plans; Medicaid services; behavioral-health programs; medical management
10	HEALTH NEW ENGLAND One Monarch Place, Suite 1500 Springfield, MA 01144 (413) 787-4004; www.hne.com	Jody Gross (interim)	161,000 in Massachusetts	11,000 23	Locally owned and operated; flexible health-plan designs including HMO, PPO, high-deductible plans, and self-funded options for employers and individuals; no referrals for in-network specialists; wellness and disease-management programs; Medicare Advantage plans for individuals and employer groups
10	ALTUS DENTAL 10 Charles St., Providence, RI 02904 (877) 223-0577; www.altusdental.com	Joseph Nagle	161,000 in Massachusetts, Rhode Island, and New Hampshire	8,900 dental locations in Massachusetts, Rhode Island, and New Hampshire	Members of dental PPO are welcome at 53,000 additional dental locations nationwide through Connection Dental Network
12	COMMONWEALTH CARE ALLIANCE 30 Winter St., Boston, MA 02018 (617) 426-0600; www.commonwealthcarealliance.org	Christopher Palmieri	28,309 in Massachusetts	More than 25,000	Home- and community-based primary care; integrated care covering medical, behavioral, dental, durable medical equipment, and social services; CCA One Care combines MassHealth and Medicare benefits for adults; CCA Senior Care Options (SCO) combines MassHealth and Medicare benefits for seniors; four disability-competent clinical-care centers (primary care and clinical services); two community-based crisis-stabilization units